

ALLIED INNOVATION SUMMIT

Agenda — 2-Hour Program • 7:00 – 9:00 PM

Prepared for Baltic embassy partners

Purpose

This event brings together embassy representatives, the SBIC community, and the U.S. Department of War (DoW) acquisition community to introduce allied startups to Fenix Capital's network and to U.S. capital and procurement pathways in defense, dual-use, and supply-chain software.

Run of Show

Time	Duration	Segment	Speaker / Owner
7:00 – 7:05 PM	5 min	Welcome & Opening Remarks	Dana Mincey-Breaux — Managing Director, Fenix Capital
7:05 – 7:10 PM	5 min	Introduction of the SBIC Speaker	Alan Roth — Partner, Winston Taylor
7:10 – 7:25 PM	15 min	SBIC Perspective: Capital Access for Allied Defense & Dual-Use Innovation	Joshua Carter — Associate Administrator, SBA Office of Investment and Innovation
7:25 – 7:40 PM	15 min	Keynote Address — The DoW Perspective: Allied Industrial Partnership & Procurement Pathways	Major General (Ret.) Eric Vollmecke — Air National Guard
7:40 – 7:50 PM	10 min	Introduction to the Baltic Embassies: Estonia	Ilmar Branno — Head of Investor Relations, Defence Sector, Invest Estonia
7:50 – 8:00 PM	10 min	Introduction to the Baltic Embassies: Latvia	Latvian Investment and Development Agency (LIAA)
8:00 – 8:10 PM	10 min	Introduction to the Baltic Embassies: Lithuania	Ambassador or designated representative of Lithuania
8:10 – 9:00 PM	50 min	Networking & Mingling Reception	All attendees

Presentation Format

Each embassy's 10-minute introduction will be delivered by the Ambassador or a designated country representative with prepared remarks — not a series of individual startup pitches from each founder. The representative speaks on behalf of that country's selected startups within the time allotted. Countries present in alphabetical order: Estonia, Latvia, and Lithuania.